



**2021 GRANT APPLICATION
Juneau Hope Endowment
CBJ Social Service Funding**



ORGANIZATION INFORMATION

Name of organization CBJ Parks and Recreation, Zach Gordon Youth Center

Address of organization 155 South Seward St.

City Juneau State AK Zip Code 99801 Phone Number 586.2635

Website address cbjkids.org Fed. Tax ID # 920038816

Date of Incorporation _____ Organization status: _____ IRS 501(c)(3) x other

Name of chief executive George Schaaf Title Director

CEO telephone number 586.0932 CEO email address george.schaaf@juneau.org

Contact for this application Jorden Nigro Contact title: Youth Services Manager

Contact telephone number 586.0456 Contact email address jorden.nigro@juneau.org

FINANCIAL SUMMARY	LAST COMPLETE FISCAL YEAR (actual)	CURRENT FISCAL YEAR (budget)
Total revenue		
Total expenses		

PROJECT OVERVIEW

Project Title Shéiyi Xaat Hít – Spruce Root House

Specific purpose for which funds are requested:

Funds requested from this grant will be used to support program costs of a six bed shelter for youth ages 10-18.

Project Start Date 4.15.21 Project End Date 6.30.22

Amount Requested \$150,000 Total Project Budget \$634,600

Primary Project Area (see Grant Guidelines for Hope and CBJ areas) Income Stability

Signature of authorized official  Date March 2, 2021

Typed name George Schaaf Title Director

Name of Organization: Zach Gordon Youth Center - CBJ

Project Title: Youth Shelter

ORGANIZATION NARRATIVE

Please, provide a brief history of your organization and the services you provide (2-3 sentences). Highlight one or two key facts, accomplishments, or programs that you are proud of and why.

In 1946, Zach Gordon, a philanthropist and founder of the Teen Club had the idea to create a place where teens could socialize in an environment that felt like a “home away from home.” Since that time the club has become a city run youth center, serving as a drop in home away from home for youth of all ages. Zach Gordon Youth Center serves a high number of disconnected youth in the community, providing them with meals and supportive and meaningful relationships with adults, many of these youth are homeless or at risk of being homeless.

BOARD MEMBERS AND BOARD GIVING

Total number of board seats in bylaws 9 Number of board seats filled 9

Did all board members make a cash contribution to your organization last year? Yes No x

Board Member	Position on Board
Beth Weldon	Mayor
Maria Gladzisewski	Area Wide & Deputy Mayor
Carol Triem	Area Wide
Alicia Hughes-Skandjis	District 1
Loren Jones	District 1
Greg Smith	District 1
Wade Bryson	District 2
Michelle Bonnet Hale	District 2
Christine Woll	District 2

Name of Organization: Zach Gordon Youth Center - CBJ

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CONTRIBUTORS

To assist us with understanding where support for your organization comes from please provide the following information for your last complete fiscal year.

FUNDING SUPPORT	APPROXIMATE % OF INCOME	APPROXIMATE # OF GIFTS/GRANTS
Individual contributions		
Board Member contributions		
Corporate/business contributions		
Fundraising benefits		
Foundations	1.5%	
Earned income		
Endowment earnings		
Government	98.5%	
Medicaid		
Other (identify sources)		

Organization's total unrestricted cash reserves at beginning of current fiscal year: N/A

FINANCIAL INFORMATION

Please include the following documents with this application:

- Copy of the first page of your most recent 990 Form
- Copy of the Last Fiscal Year Financial Statement
- Copy of the Current Fiscal Year Financial Statement
- Copy of the Current Year Operating Budget

NOTE: Financial Statement consists of Balance Sheet and Profit and Loss Statements from the same time period. Please combine these into one document for each Financial Statement requested. The Budget only requires a budget for income and expenses.

PROJECT INFORMATION

Project Leaders: Briefly describe your project leader(s)'s experience and their role in the project.

Jorden Nigro will serve as the lead on this project. Jorden has been working with youth and families in Juneau for over 20 years, serving in several leadership roles in the community. Jorden has a great deal of grant management experience and is skilled at working with partners in developing programs that have strong community support.

Hiring is under way for the Program Coordinator who will provide the day to day supervision at the shelter and will work directly for Jorden.

Name of Organization: Zach Gordon Youth Center - CBJ

Project Title: Youth Shelter

Project Narrative

Describe your project (1 page or less recommended): Explain the current situation, the need and your project plan for addressing this need. If your project involves partnerships with other organizations briefly indicate their roles.

The City and Borough of Juneau's (CBJ) Zach Gordon Youth Center (ZGYC), is partnering with Tlingit Haida Regional Housing Authority (THRHA) to provide shelter services to Runaway and Homeless Youth (RHY) ages 10-18. THRHA will provide property management for the project, while ZGYC provides the staffing and manages the overall program. This partnership of City and Tribal governments is a groundbreaking approach to addressing this issue in a holistic manner through community partnerships.

There are many risk factors that contribute to a high number of RHY in Southeast Alaska, including geographic and social isolation; severe trauma associated with child abuse, domestic violence, sexual assault, alcoholism, and suicide, as well as the historical trauma resulting from colonization of Alaska Native peoples.

Our target population for the shelter includes RHY ages 10 to 18 in Juneau and outlying communities. Currently, Juneau does not have an emergency shelter for youth. RHY spend time at ZGYC for meals and support, but most couch surf, potentially exposing themselves to unsafe situations and bartering with their lives for a place to stay. In this time of the global Covid-19 pandemic, couch surfing presents additional safety issues that makes the necessity of this new program increasingly urgent.

The primary goal of the shelter is to provide RHY with immediate access to shelter and comprehensive services to maximize their safety, well-being, self-sufficiency, and adult permanent connections. Services will include emergency shelter, food and clothing for up to 21 days, counseling and support services, referrals, and aftercare—all within a Culturally Responsive, Trauma Informed, and Positive Youth Development framework.

Each youth will receive an initial health and safety screening and assessment, an individualized plan of care, counseling, and support services. We will actively engage parents and legal guardians, and provide family mediation to facilitate re-unification. Youth will receive educational and employment supports, skill development in areas such as basic living skills, anger management/positive communications, and substance abuse education. Youth will also receive referrals for behavioral health treatment as needed. Additional aftercare support will be provided including an individualized aftercare plan, continued in-person and telephonic support, and aftercare surveys at 3, 6, and 12 months post-discharge. Our drop-in center, which is already a popular place for RHY to spend time, will provide critical supports pre and post discharge

Overall Project Goal: To provide runaway and homeless youth with immediate shelter and an array of services to maximize their safety, long-term connections, and community success.

Objective 1: Provide shelter and crisis assistance to meet the immediate safety needs of runaway and homeless youth.

Activities: Youth ages 10-18, who are not in state custody or supervision, will have direct access to the Emergency Shelter 24/7/365. Services include:

- a. Individualized health screening, and screening for risk of harm to self and others.
- b. Individual emergency service plan.
- c. Crisis intervention services as needed.
- d. Room, board, and clothing for up to 21 days.
- e. Completion of a Release of Information by each youth and entry of the youth's client data into the AKHMIS system.

Objective 2: Provide assessment, service planning, counseling, and support services.

Activities: Youth at the shelter will receive the following services:

- a. An emergency service plan upon admission.
- b. A RAAPS assessment within 24 hours of admission.
- c. An individualized service plan developed by a service team—consisting of the youth, family members, ZGYC staff, and other support persons.
- d. Referral for behavioral health care, such as clinical assessments and diagnosis as well as individual and family therapy and residential treatment, will be provided on an individual basis.
- e. Individual and group skill development activities.
- f. Assistance in meeting educational needs and goals through:
 - 1) Regular contact with the McKinney-Vento liaison to help BCP youth gain access to appropriate educational services, and to address youth transportation needs.
 - 2) Direct assistance to youth to remain in, or re-enter their schools of origin.
 - 3) GED assistance to those youth who are not in mainstream schools.
 - 4) Access to technology for on-line education through JSD and other educational settings.
 - 5) Access to Special Education, correspondence study, and vocational training.
- g. Referral to community-based programs including chemical dependency treatment, school-based programming, and family outpatient services, and housing support programs.

Objective 3: Use a Positive Youth Development approach with BCP youth that focuses on their strengths and protective factors.

Activities: ZGYC will provide a variety of Positive Youth Development opportunities for youth including:

- a. Participation in positive cultural, social, and recreational activities.
 - b. Active participation in their service planning.
 - c. Mentoring relationships between staff and BCP youth.
 - d. Taking leadership roles in daily house meetings.
 - e. Participation in service learning activities to promote community engagement.
 - f. Opportunity to participate in the Juneau Youth Action Board.
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Objective 4: Provide aftercare support to BCP youth to promote family reunification and community success.

Activities: ZGYC will provide the following aftercare activities to facilitate family reunification and community connectedness:

- a. Development of an individualized aftercare plan.
- b. Continued in-person support as needed or requested.
- c. Ongoing access to supportive services through the Drop In Center.
- d. Referrals to other needed community services, including health-care services.
- e. Telephonic support to youth and families who reside outside of Juneau.
- f. Youth aftercare surveys at 3, 6, and 12 months post-discharge.

Evaluation Information

The outcome measures noted earlier for the BCP, as well as surveys conducted confidentially at the time of discharge, will be reviewed quarterly by our leadership team in collaboration with the Youth Action Board (YAB). Together the group will review the data and identify areas of success and challenges. When the data indicates that we are not reaching specific outcome targets, together with the YAB we will review options for changes in program activities that could result in more favorable outcomes. In this way there is a cycle of continuous quality improvement for the BCP that repeats itself every three months and engages youth leadership in the ongoing quality improvement of the program.

Outcome Domain	Outcome Measure	Data Collection Method
Safety	At least 90% of BCP youth will exit to safe, stable living situations.	AKHMIS Database
Well-Being	- At least 90% of BCP youth will participate in skill development. - At least 75% of BCP youth will maintain or improve their educational standing.	- Consumer File - Consumer File; reports from McKinney-Vento liaison
Self-Sufficiency	At least 90% of BCP youth will participate in Positive Youth Development Activities.	AKHMIS/Consumer File
Permanent Connections	- At least 60% of BCP youth will be reunited with their families. - At least 50% of BCP youth will participate in other JYS programs. - At least 50% of BCP youth will maintain contact with the Shelter after exiting.	- AKHMIS Database - Consumer File - Consumer File; BCP Program Log
Youth Satisfaction	At least 90% of youth exiting the program will report satisfaction with the program and would recommend to a friend in need.	Confidential Survey

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Project Budget

List cost items (e.g., personnel – list different positions separately, consultant, travel, supplies, printing, copying, communication) as needed below.	Requested Amount	Other Funds	Total Project Budget
Personnel	\$146,000	\$401,700	\$547,700
Supplies	\$4,000	\$39,000	\$43,000
Utilities		\$31,900	\$31,900
Other Expenses		\$12,000	\$12,000
TOTAL	\$ 150,000	\$ 484,600	\$ 634,600

Sources of other funds – name and list each source of revenue	Amount	Indicate whether revenue is pending, committed, secured; whether in-kind or cash.	Anticipated decision date
Federal Family and Youth Services Bureau	\$200,000	Secured / Cash	
Alaska Mental Health Trust Authority	\$75,000	Committed / Cash	
Friends of Zach Gordon Youth Center	\$25,000	Committed / Cash	
Alaska Coalition on Housing and Homelessness / AK Dept. of Labor	\$75,000	Committed / Cash	
First Bank	\$10,000	Committed / Cash	
Individual Donations	\$10,000	Pending / Cash	Ongoing
CBJ	\$90,000	Pending / Cash	06/21
TOTAL	\$ 485,000	\$	\$

Budget Narrative

Personnel: This includes wages and benefits for 8.17 FTE's.

1 - Program Coordinator - \$50,582 wages

2 – Youth Advocates - \$77,987 wages

1 – Youth Housing Navigator - \$38,993 wages

4.17 – Youth Development Leaders - \$144,937 wages

Total Wages: \$329,100

Total Benefits: \$218,600

JCF funds will be used toward the cost of the Program Coordinator, the Youth Advocates, and the Youth Development Leaders.

Supplies: This includes the cost of food, recreation, clothing, allowance, personal hygiene and medical, as well as household and office supplies.

Total: \$43,000 – JCF funds will be used to cover \$4000 in supplies.

Utilities – This includes telephone, electric, oil, water and sewer. JCF funds will not support this category.

Other Expenses – This includes printing, advertising, training, liability insurance, postage and subscriptions. JCF Funds will not support this category.

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Sustainability

Shelters, be they adult or youth, require significant community support to be sustainable over time. We have worked hard to secure a diversity of funding for this project to get started and we expect that this will be the ongoing key to keeping the project successful. We have also worked hard to connect many partners to this project to help us provide services and to maintain the building. This project is very much a community lift and this will no doubt be its strength over time.

It is our intention to apply for another grant in the Federal family of grants dedicated to serving Runaway and Homeless Youth. Although we cannot be sure we will secure these additional funds, we feel have a good chance to do so. As multi-year federal awards, these grants play a critical role in keeping services for RHY up and running throughout the state and the country.

Government Funding Planning

Please provide information on any anticipated reduction in State or Federal funding for the coming year. If you do anticipate a reduction in such funding, what range of reductions do you anticipate (generally)? How do you anticipate your organization absorbing such a reduction (e.g., positions cut, programs reduced, etc.)? How high a priority would your organization place on replacing funds lost through reductions in State or Federal funding? **If your situation has not changed since you submitted a Letter of Interest, please cut and past that information here.**

At this time, there is no current threat to funding secured or committed for this project.