

JUNEAU COMMUNITY FOUNDATION

Financial Statements
(with Independent Auditor's Report Thereon)

Years Ended December 31, 2021 and 2020

JUNEAU COMMUNITY FOUNDATION

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JUNEAU COMMUNITY FOUNDATION

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Independent Auditor's Report

Members of the Board of Directors
Juneau Community Foundation
Juneau, Alaska

Opinion

We have audited the accompanying financial statements of Juneau Community Foundation which comprise the statements of financial position as of December 31, 2021 and 2020, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Juneau Community Foundation as of December 31, 2021 and 2020, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Juneau Community Foundation and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Juneau Community Foundation's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

Members of the Board of Directors
Juneau Community Foundation

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Juneau Community Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Juneau Community Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Altman, Rogers & Co.

Juneau, Alaska
August 10, 2022

JUNEAU COMMUNITY FOUNDATION
STATEMENTS OF FINANCIAL POSITION

December 31, 2021 and 2020

	2021	2020
ASSETS		
Current Assets -		
Cash and cash equivalents	\$ 2,506,882	\$ 1,866,711
Grant receivable	1,205	44,060
Other receivable	47,472	-
Prepaid expenses	11,856	3,956
Total current assets	2,567,415	1,914,727
Investments	80,186,699	73,346,535
Beneficial interest in Alaska Community Foundation	56,500	56,500
Total assets	\$ 82,810,614	\$ 75,317,762
LIABILITIES AND NET ASSETS		
Current Liabilities -		
Accounts payable	\$ 62,926	\$ 9,475
Total current liabilities	62,926	9,475
Funds held as agency endowments	5,074,999	3,492,155
Total liabilities	5,137,925	3,501,630
NET ASSETS		
Without donor restrictions	43,069,476	39,673,186
With donor restrictions	34,603,213	32,142,946
Total net assets	77,672,689	71,816,132
Total liabilities and net assets	\$ 82,810,614	\$ 75,317,762

The accompanying notes to financial statements are an integral part of these statements.

JUNEAU COMMUNITY FOUNDATION

STATEMENT OF ACTIVITIES

Year Ended December 31, 2021

	Without Donor Restrictions	With Donor Restrictions	Total
Support and revenues:			
Contributions	\$ 3,273,799	\$ 24,258	\$ 3,298,057
Net investment income	4,741,234	3,887,216	8,628,450
Government grants	194,991	-	194,991
Fund administration fees	32,432	-	32,432
In-kind revenue	26,418	-	26,418
Total support and revenues	<u>8,268,874</u>	<u>3,911,474</u>	<u>12,180,348</u>
Net assets released from restrictions	<u>1,451,207</u>	<u>(1,451,207)</u>	<u>-</u>
Total support, revenues and net assets released from restrictions	<u>9,720,081</u>	<u>2,460,267</u>	<u>12,180,348</u>
Expenses:			
Program services	5,895,404	-	5,895,404
Management and general	411,355	-	411,355
Fundraising	17,032	-	17,032
Total expenses	<u>6,323,791</u>	<u>-</u>	<u>6,323,791</u>
Change in Net assets	3,396,290	2,460,267	5,856,557
Net assets, beginning of year	<u>39,673,186</u>	<u>32,142,946</u>	<u>71,816,132</u>
Net assets, end of year	<u>\$ 43,069,476</u>	<u>\$ 34,603,213</u>	<u>\$ 77,672,689</u>

The accompanying notes to financial statements are an integral part of these statements.

JUNEAU COMMUNITY FOUNDATION

STATEMENT OF ACTIVITIES

Year Ended December 31, 2020

	Without Donor Restrictions	With Donor Restrictions	Total
Support and revenues:			
Contributions	\$ 2,743,758	\$ 10,000	\$ 2,753,758
Net investment income	5,295,530	4,031,577	9,327,107
Government grants	247,349	-	247,349
Fund administration fees	20,145	-	20,145
In-kind revenue	33,570	-	33,570
Total support and revenues	<u>8,340,352</u>	<u>4,041,577</u>	<u>12,381,929</u>
Net assets released from restrictions	<u>1,349,572</u>	<u>(1,349,572)</u>	<u>-</u>
Total support, revenues, and net assets released from restrictions	<u>9,689,924</u>	<u>2,692,005</u>	<u>12,381,929</u>
Expenses:			
Program services	3,608,603	-	3,608,603
Management and general	435,984	-	435,984
Fundraising	17,052	-	17,052
Total expenses	<u>4,061,639</u>	<u>-</u>	<u>4,061,639</u>
Change in Net assets	5,628,285	2,692,005	8,320,290
Net assets, beginning of year	<u>34,044,901</u>	<u>29,450,941</u>	<u>63,495,842</u>
Net assets, end of year	<u>\$ 39,673,186</u>	<u>\$ 32,142,946</u>	<u>\$ 71,816,132</u>

The accompanying notes to financial statements are an integral part of these statements.

JUNEAU COMMUNITY FOUNDATION
STATEMENT OF FUNCTIONAL EXPENSES
Year Ended December 31, 2021

	<u>Program Services</u>	<u>Management and General</u>	<u>Fundraising</u>	<u>Total</u>
Grant distributions	\$ 5,629,413	\$ -	\$ -	\$ 5,629,413
Salaries and related expenses	-	274,287	-	274,287
Special project cost	227,334	-	-	227,334
Professional fees	-	72,598	-	72,598
Scholarships	37,250	-	-	37,250
In-kind professional services	-	26,418	-	26,418
Marketing	-	-	16,554	16,554
Occupancy	-	13,382	-	13,382
Information technology	-	10,966	-	10,966
Office and equipment	1,407	7,136	-	8,543
Insurance	-	4,386	-	4,386
Professional development	-	2,182	-	2,182
Special events	-	-	478	478
Total expenses	<u>\$ 5,895,404</u>	<u>\$ 411,355</u>	<u>\$ 17,032</u>	<u>\$ 6,323,791</u>

The accompanying notes to financial statements are an integral part of these statements.

JUNEAU COMMUNITY FOUNDATION
STATEMENT OF FUNCTIONAL EXPENSES
Year Ended December 31, 2020

	Program Services	Management and General	Fundraising	Total
Grant distributions	\$ 3,301,027	\$ -	\$ -	\$ 3,301,027
Salaries and related expenses	388	274,426	-	274,814
Special project cost	265,991	-	-	265,991
Professional fees	6,300	71,310	-	77,610
In-kind professional services	-	33,570	-	33,570
Scholarships	31,750	-	-	31,750
Insurance	-	3,940	-	3,940
Marketing	-	-	15,768	15,768
Occupancy	-	14,548	-	14,548
Office and equipment	-	7,949	-	7,949
Information technology	-	27,293	-	27,293
Other	3,147	1,151	-	4,298
Professional development	-	1,797	-	1,797
Special events	-	-	1,284	1,284
Total expenses	<u>\$ 3,608,603</u>	<u>\$ 435,984</u>	<u>\$ 17,052</u>	<u>\$ 4,061,639</u>

The accompanying notes to financial statements are an integral part of these statements.

JUNEAU COMMUNITY FOUNDATION
STATEMENTS OF CASH FLOWS
Years Ended December 31, 2021 and 2020

	2021	2020
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	\$ 5,856,557	\$ 8,320,290
Adjustments to reconcile change in net assets to net cash provided by (used for) operating activities:		
Unrealized gain on investments	(6,409,044)	(6,644,321)
Realized gain on investments	(1,103,401)	(1,425,092)
(Increase) decrease in assets:		
Grant receivable	42,855	(37,149)
Other receivables	(47,472)	-
Prepaid expenses	(7,900)	394
Increase (decrease) in liabilities:		
Accounts payable	53,451	(6,597)
Funds held as agency endowments	1,582,844	791,455
Net cash provided by (used for) operating activities	(32,110)	998,980
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of investments	(1,682,756)	(9,475,726)
Proceeds from sale of investments	2,355,037	8,436,375
Net cash provided by (used for) investing activities	672,281	(1,039,351)
Net increase (decrease) in cash and cash equivalents	640,171	(40,371)
Cash and cash equivalents, beginning of year	1,866,711	1,907,082
Cash and cash equivalents, end of year	\$ 2,506,882	\$ 1,866,711

The accompanying notes to financial statements are an integral part of these statements.

JUNEAU COMMUNITY FOUNDATION

Notes to the Financial Statements

Years Ended December 31, 2021 and 2020

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

The Juneau Community Foundation (the Foundation) was incorporated as a nonprofit organization in the State of Alaska in 2000. Its mission is to promote philanthropy and effectively respond to the needs of the Juneau community to create a healthy, safe and culturally rich environment. The Foundation administers various funds contributed by individuals, organizations, and businesses. The funds are managed as a pool of assets.

Basis of Accounting

The Foundation's financial statements are presented on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

Basis of Presentation

The Foundation reports information regarding its financial position and activities according to two classes of net assets: without donor restrictions and with donor restrictions. Accordingly, the net assets of the Foundation and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets without donor restrictions are resources available for general use. Funds designated for donor advised grants are available for distribution upon recommendation by the donor. The Foundation's policy is to designate unrestricted donor gifts at the discretion of the Board of Directors.

Net Assets With Donor Restrictions – Net assets with donor restrictions are resources that are restricted by a donor for use for a particular purpose or in a future period. Some donor-imposed restrictions are temporary in nature, and the restriction will expire when the resources are used in accordance with the donor's instructions or when the stipulated time has passed. Other donor-imposed restrictions are perpetual in nature; the Foundation must continue to use the resources in accordance with the donor's instructions.

The Foundation may report contributions restricted by donors as increase in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other restricted contributions are reported as increases in net assets with donor restrictions, depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions. As of December 31, 2021 and 2020, the Foundation's net assets with donor restrictions are restricted for funding various educational and philanthropic programs specified by the donors.

Revenue and Revenue Recognition

Contributions: The Foundation recognizes gifts of cash and marketable securities as contribution revenue when the gift is pledged or received

JUNEAU COMMUNITY FOUNDATION

Notes to the Financial Statements, Continued

Amounts received that are designated for a future period, or are restricted by the donor for specific purposes, are reported as support with donor restrictions which increases that net asset class.

When the restriction is met, net assets with donor restrictions are reclassified to net assets without donor restrictions and are reported in the consolidated statements of activities and change in net assets as net assets released from restrictions.

Government grants: A portion of the Foundation's revenue is derived from a cost-reimbursable state grant, which is conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Foundation has incurred expenditures in compliance with specific grant provisions.

Fund Administration Fees: Fees for services include charges to the individual funds for administration and managing the investments. Fees are recognized at the time the services are provided by the Foundation.

In-kind Contributions: Donated services are recorded in the financial statements to the extent that those services create or enhance a nonfinancial asset or meet the following criteria: a) the service requires specialized skills, b) the service is provided by individuals who possess those skills, and c) the service would typically need to be purchased if not contributed. In-kind contributions for professional services are recorded in the statements of activities at market value and recognized as revenue and expenses in the period they are received

Cash and Cash Equivalents

For the purpose of the statements of cash flows, the Foundation considers all checking, money market accounts, and short-term investments with original maturities of three months or less to be cash and cash equivalents.

Investments

The Foundation carries investments in marketable securities with readily determinable fair values and all investments in debt securities at their fair values based on quoted prices in active markets (all Level 1 measurements). Unrealized gains and losses are included in the change in net assets in the accompanying Statement of Activities.

Receivables

Accounts and grant receivables consist of amounts due from grantor on a cost reimbursement grant, and amounts due for federal taxes withheld from a donation. Management considers the receivables to be fully collectible at year-end. Accordingly, no allowance for doubtful accounts has been recorded.

Prepaid Expenses

Payments made to vendors for services that will benefit periods beyond the year end are recorded as prepaid expenses.

JUNEAU COMMUNITY FOUNDATION

Notes to the Financial Statements, Continued

Funds Held as Agency Endowments

The Foundation may accept contributions from another nonprofit organization and agree to transfer those assets, the return on investment of those assets, or both, back to the nonprofit organization at some point. Because the Foundation maintains variance power and fiduciary responsibility for all funds held under agency endowment agreements, these funds continue to be reported as assets. However, a liability, "fund held as agency endowments" has been established for the fair value of the funds, which is generally equivalent to the present value of future payments expected to be made to the nonprofit organization that established the fund for its own benefit.

Fair Value of Financial Instruments

The Foundation's financial assets carried at fair value have been classified based on a hierarchy defined by FASB ASC 820-10-50-2. FASB ASC 820 *Fair Value Measurement and Disclosure* defines fair value as the exchange price that would be received on the measurement date to sell an asset or the price paid to transfer a liability in the principal or most advantageous market available to the entity in an orderly transaction between market participants. FASB ASC 820 also establishes a three-level fair value hierarchy that describes the inputs that are used to measure assets or liabilities. The three levels include Level 1 (quoted prices in active markets for identical assets), Level 2 (significant other observable inputs), and Level 3 (significant unobservable inputs). The Foundation uses Level 1 inputs to measure the fair value of assets.

Income Tax Status

The Foundation is organized under Section 501(c)(3) of the Internal Revenue Code as a nonprofit, tax exempt organization.

The Foundation follows the provisions of FASB ASC 740 *Income Taxes*. Management believes that it has appropriate support for any tax positions taken. The Foundation's federal income tax returns (Form 990) are subject to possible examination by the Internal Revenue Service until the expiration of the related statute of limitations on those informational returns, which, in general, have a three-year statute of limitations. Management has evaluated its tax positions for the years ended December 31, 2019 through 2021 in conformity with accounting principles generally accepted in the United States and has determined it has no uncertain tax positions required to be disclosed.

Estimates and Assumptions

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Functional Allocation of Expenses

The costs of providing the Foundation's various program services and other activities have been summarized on a functional basis. Expenses for program services are segregated from management and general expenses. Costs common to multiple functions have been allocated among the various functions benefitted using a reasonable allocation method that is consistently applied, as follows:

- Salaries and related expenses allocated based on employee time spent on program or service.

JUNEAU COMMUNITY FOUNDATION

Notes to the Financial Statements, Continued

Description of Program and Supporting Services

Program services includes all functions necessary to administer funds received from various entities.

Management and general services include the functions necessary to maintain equitable employment; ensure an adequate working environment, provide coordination of the Foundation's programs; secure proper administrative functioning of the Board of Directors and manage the financial and budgetary responsibilities of the Foundation.

Fundraising services include funds expended to solicit donations or contributions to the Foundation.

Upcoming Accounting Pronouncements

Management is evaluating the impact of the recent accounting pronouncements listed below on the Foundation's financial position, results of operations, or cash flows; the impact of adoption has not been fully determined. Other accounting standards that have been issued or proposed by FASB, or other standards-setting bodies, not listed below, will also be evaluated prior to their effective date.

In September 2020, FASB issued Accounting Standards Update (ASU) No. 2020-07, *Not-for-Profit Entities (Topic 958)*. The amendments in this update will supersede much of the existing authoritative guidance for contributed nonfinancial assets. This guidance requires presentation of contributed nonfinancial assets as a separate line item in the statement of activities and additional disclosures regarding the contributed nonfinancial assets. The amendments of the update will be applied on a retrospective basis and are effective for annual periods beginning after June 15, 2021, with early application permitted. The Foundation plans to adopt ASU 2020-07 in its fiscal year ending December 31, 2022.

In February 2016, FASB issued ASU No. 2016-02, *Leases (Topic 842)*. The amendments in this update will supersede much of the existing authoritative guidance for leases. This guidance requires lessees to recognize right-of-use assets and liabilities on their balance sheet for all leases with terms longer than twelve months. In June of 2020, FASB issued ASU 2020-05 *Effective Dates for Certain Entities* that deferred the effective date for the Foundation until annual periods beginning after December 15, 2021, with early application permitted. The Foundation plans to adopt ASU 2016-02, as amended by 2020-05, in its fiscal year ending December 31, 2022.

Statement Reclassifications

Certain reclassifications may have been made in the prior year's amounts to conform with current year statement presentation.

Subsequent Events

The Foundation has evaluated subsequent events through the date of the Independent Auditor's Report, which is commensurate with the date the financial statements were available to be issued.

JUNEAU COMMUNITY FOUNDATION

Notes to the Financial Statements, Continued

NOTE 2 – INVESTMENTS

Investments consist of the following at December 31:

	<u>2021</u>	<u>Amortized Cost</u>
Investment securities, at market value:		
Equities – Domestic	\$ 33,133,128	\$ 14,342,769
Equities - International	29,921,023	22,736,878
Fixed income - Domestic	17,132,548	16,670,698
Total investment securities	<u>\$ 80,186,699</u>	<u>\$ 53,750,345</u>

	<u>2021</u>	<u>Amortized Cost</u>
Investment securities, at market value:		
Equities – Domestic	\$ 27,840,848,	\$ 14,731,831
Equities - International	28,045,435	22,240,312
Fixed income - Domestic	17,460,252	16,347,082
Total investment securities	<u>\$ 73,346,535</u>	<u>\$ 53,319,225</u>

Investment income (loss) includes the following at December 31:

	<u>2021</u>	<u>2020</u>
Dividends	\$ 1,171,647	\$ 1,308,514
Investment fees	(55,642)	(51,820)
Realized gain	1,103,401	1,425,092
Unrealized gain	6,409,044	6,644,321
Total investment income, net	<u>\$ 8,628,450</u>	<u>\$ 9,327,107</u>

The Foundation's investment funds are maintained in a pooled investment portfolio. Interest, dividends, and realized and unrealized gains and losses in the investment pool are allocated monthly to the individual funds and agency endowments in proportion to each fund's share in the investment pool.

The value of securities held by the Foundation may decline in response to certain economic events, including those events impacting entities whose securities are owned and included in the investment portfolio. Those events impacting valuation may include (but are not limited to) economic changes, market fluctuations, regulatory changes, global and political instability, and currency, interest rate, and commodity price fluctuations. The Foundation attempts to manage this risk through diversification, ongoing due diligence of fund managers, and monitoring of economic conditions.

JUNEAU COMMUNITY FOUNDATION

Notes to the Financial Statements, Continued

NOTE 3 – FAIR VALUE MEASUREMENT

The Foundation’s investments are classified using Level 1 inputs to measure the fair value of assets on a recurring basis as follows:

	<u>Fair Value</u>	<u>Level 1</u>
Investments as of December 31, 2021:		
Investment securities:		
Equities – Domestic	\$ 33,133,128	\$ 33,133,128
Equities - International	29,921,023	29,921,023
Fixed income - Domestic	<u>17,132,548</u>	<u>17,132,548</u>
Total investment securities	<u>\$ 80,186,699</u>	<u>\$ 80,186,699</u>
Investments as of December 31, 2020:		
Investment securities:		
Equities – Domestic	\$ 27,840,848	\$ 27,840,848
Equities - International	28,045,435	28,045,435
Fixed income - Domestic	<u>17,460,252</u>	<u>17,460,252</u>
Total investment securities	<u>\$ 73,346,535</u>	<u>\$ 73,346,535</u>

NOTE 4 – BENEFICIAL INTEREST IN ALASKA COMMUNITY FOUNDATION

During fiscal year 2012, the Foundation entered into an Organization Fund Agreement (Agreement) with the Alaska Community Foundation (ACF), an unrelated community foundation. Under the Agreement, the Foundation transferred \$56,500 to ACF, which established the Juneau Community Endowment Fund (Fund). Under the agreement, ACF will hold, manage and invest the Fund for charitable purposes of the Foundation. The Foundation’s Board of Directors may request that earnings and principal of the Fund be distributed subject to terms of the Agreement and approval of the Foundation Board of Directors. The Foundation has granted variance power to ACF only if the Foundation ceases to exist or is no longer a qualified charitable organization. The variance power is further limited in that ACF may transfer the interest in the Fund after consultation with members of the final Board of Directors of the Foundation. Accordingly, the Foundation has recognized a beneficial interest in the ACF Fund.

The Foundation will recognize earnings in the Fund upon distribution by ACF. During fiscal year 2021 and 2020 the Foundation received \$2,512 and \$2,472, respectively from ACF.

The Foundation’s beneficial interest is comingled with other entities that have placed accounts with ACF. At December 31, 2021 and 2020 ACF reported that the Foundation’s reported share of the account had a market value of \$77,593 and \$71,524, respectively.

JUNEAU COMMUNITY FOUNDATION

Notes to the Financial Statements, Continued

In addition to the beneficial interest discussed above, ACF maintains other funds that have been contributed by various donors to ACF for the benefit of the Foundation. These funds are not included as assets of the Foundation because the Foundation does not have unconditional rights to distributions from these funds. The earnings from these funds typically are paid to the Foundation each year in accordance with ACF's spending policy, although ACF has the right to withhold distributions or pay them to another organization. For the years ended December 31, 2021 and 2020, the Foundation received distributions of \$6,453 and \$6,351, respectively which are recorded as contributions in the accompanying statements of activities. At December 31, 2021 and 2020, the fair value of the funds originally donated by third parties was approximately \$199,523 and \$183,910, respectively. The Foundation has no remaining interest in these funds.

NOTE 5 – FUNDS HELD AS AGENCY ENDOWMENTS

Activity for the year ended December 31 is as follows:

	<u>2021</u>	<u>2020</u>
Beginning balance	\$ 3,492,155	\$ 2,700,700
Additions:		
Contributions and transfers	1,163,838	326,103
Investment income, net	491,754	536,445
Total income	<u>1,655,592</u>	<u>862,548</u>
Deductions:		
Grants and transfers	(36,987)	(48,620)
Service fees assessed	(35,761)	(22,473)
Total deductions	<u>(72,748)</u>	<u>(71,093)</u>
Ending balance	\$ <u>5,074,999</u>	\$ <u>3,492,155</u>

NOTE 6 – NET ASSETS WITH DONOR RESTRICTIONS

Funds with donor restrictions include endowment funds created by donor stipulation requiring investment of the gift in perpetuity, for a specific term or for a specific purpose, and other funds with donor restrictions of purpose or time. Changes to endowment funds classified as net assets with donor restrictions are as follows for the years ended December 31:

	<u>2021</u>	<u>2020</u>
Endowment net assets, beginning of year	\$ 32,142,946	\$ 29,450,941
Endowment investment return:		
Interest and dividends	1,187,056	1,266,309
Total net gains and losses, net of fees	<u>2,700,160</u>	<u>2,765,268</u>
Total investment returns	3,887,216	4,031,577
Contributions to endowments	24,258	10,000
Transfers from endowments	<u>(1,451,207)</u>	<u>(1,349,572)</u>
Endowments net assets, end of year	\$ <u>34,603,213</u>	\$ <u>32,142,946</u>

JUNEAU COMMUNITY FOUNDATION

Notes to the Financial Statements, Continued

Interpretation of Relevant Law

The Uniform Prudent Management of Institutional Funds Act (UPMIFA) was enacted in the State of Alaska. UPMIFA eliminates the historic dollar value threshold, an amount below which an organization could not spend from an endowment fund, and establishes a set of prudent management and investment standards for boards to follow when managing endowment funds. Under UPMIFA, the Foundation may spend so much of an endowment fund as it considers prudent, regardless of whether the fund is below its historic dollar value. A donor's intent to maintain an endowment in perpetuity must still be considered and the fund managed accordingly. However, the Foundation retains variance power over its endowment assets. The Foundation's organizing documents and fund agreements set forth the power to modify any restrictions or conditions on distributions from funds if, in the Foundation's judgement, such restrictions or conditions become unnecessary, incapable of fulfillment, or inconsistent with the charitable needs of the area being served.

The Foundation has established prudent investment and spending policies with the objective of maintain the purchasing power of its endowed assets in perpetuity and to provide a stable level of support to the beneficiaries. To achieve this objective, the Foundation's asset allocation strategy is reviewed periodically and adjusted to target a total return that covers inflation, administrative expenses, and spending allocations, while minimizing volatility.

To satisfy its long-term rate-of-return objects, the Foundation relies on a total return strategy in which the investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation to achieve its long-term objectives within prudent risk constraints. Investment decisions are made in context of the Foundation's portfolio of investments as a whole and as part of an overall investment strategy having risk and return objectives reasonably suited to the Foundation.

The Foundation has a policy of appropriating for distribution each year a percentage of the trailing five-year rolling-average of a fund's fair-market-value. In establishing this spending rate, the Foundation considers numerous factors listed in UPMIFA, including long-term expected return on investments, inflation, and other economic indicators. Accordingly, over the long term, the Foundation expects its spending policy to allow its endowment funds to grow at a rate equal to inflation. This is consistent with the Foundation's objective to maintain the purchasing power of its endowed assets.

NOTE 7 – NET ASSETS WITHOUT DONOR RESTRICTIONS

Net assets without donor restrictions consist of the following at December 31:

	2021	2020
Administrative	\$ 1,505,617	\$ 1,385,014
Discretionary	910,063	736,597
Designated	2,959,824	2,589,248
Donor advised	35,145,286	32,704,024
Field of interest	1,157,594	962,140
Scholarship	1,391,092	1,296,163
Total net assets without donor restrictions	\$ <u>43,069,476</u>	\$ <u>39,673,186</u>

JUNEAU COMMUNITY FOUNDATION

Notes to the Financial Statements, Continued

NOTE 8 – LIQUIDITY AND AVAILABILITY

The following represents the Foundation’s financial assets available to meet cash needs for general expenditures within one year of December 31, 2021. Amounts not available for expenditure within one year include long-term investment of endowment and other funds, and investments held as agency endowments.

	<u>2021</u>
Financial assets at year-end*	
Cash and cash equivalents	\$ 2,506,882
Investments	80,186,699
Beneficial interest in Alaska Community Foundation	<u>56,500</u>
Total financial assets	82,750,081
Less those unavailable for general expenditure within one year due to contractual or donor-imposed restrictions:	
Long-term investment of endowments and other funds	(75,168,200)
Funds held as agency endowments	<u>(5,074,999)</u>
Total	\$ (80,243,199)
Financial assets available to meet general expenditures within one year	<u>\$ 2,506,882</u>

*Total assets, less grant receivable, other receivable and prepaid expenses

As part of the Foundation’s liquidity management, it structures its financial assets to be available as its general expenditures, liabilities, and other obligations come due. In addition, the Foundation invests cash in excess of daily requirements in short term investments.

At December 31, 2021, the Foundation holds six endowment funds with net assets of approximately thirty-two million. The Foundation will appropriate for spending in 2022 approximately 5%, less administrative fees, of each fund’s five-year rolling average fair market value for grant making.

NOTE 9 – RELATED PARTY TRANSACTIONS

In the normal course of operations, the Foundation enters into transactions with Board members or their companies who provide accounting, facility and insurance services. These transactions are negotiated in accordance with the Foundation’s conflict of interest policy. Amounts paid are recorded as general and administrative costs in the accompanying statement of activities.

JUNEAU COMMUNITY FOUNDATION

Notes to the Financial Statements, Continued

NOTE 10 – PAYCHECK PROTECTION PROGRAM (PPP) LOAN

The Paycheck Protection Program (PPP) was established under the CARES Act on March 27, 2020 and was designed to provide cash-flow assistance to small businesses including not-for-profit organizations. This program provides relief to business interruption as a result of the COVID-19 pandemic with loan funds to pay up to 24 weeks of payroll costs including certain fringe benefits, interest, rent, and utilities commencing on the date of loan origination. The Paycheck Protection Program is a loan program that is guaranteed in its entirety through the Small Business Administration and offers a maturity of two years and an interest rate of one percent (1%). The principal amount of the loan may be partially or fully forgiven if the loan funds are utilized in manner consistent with the allowable use of loan proceeds.

On April 28, 2020, the Foundation was granted a \$48,465 loan under the Paycheck Protection Program administered by a Small Business Administration (SBA) approved partner. The Foundation initially recorded the loan as a refundable advance and subsequently recognized contribution income in accordance with guidance for conditional contributions, that is, once the measurable performance or other barriers of the PPP loan no longer existed. The Foundation recognized \$48,465 as contribution income for the year ended December 31, 2020.

The full balance of the PPP loan, in the amount of \$48,465, was officially forgiven on December 9, 2020.

NOTE 11 – CONCENTRATIONS AND CONTINGENCIES

Depository Concentration

The Foundation has concentrated its credit risk for cash by maintaining deposits in financial institutions, which may at times exceed amounts covered by insurance provided by the United States Federal Deposit Insurance Corporation (FDIC). At December 31, 2021, \$1,430,120 on deposit at a financial institution exceeded FDIC coverage. The Foundation has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk to cash.

Business Disruption

Due to the government-mandated restrictions and economic uncertainties created by the COVID-19 virus, the Foundation was subject to reduced operations temporarily during 2021. Due to the economic uncertainty, the overall impact of the disruption to the Foundation cannot be estimated at this time.